Sr. No.	Particulars	Dislcosures		
Α	Disclosures in terms of the 'Guidance note on	Note No. 38 of Notes to standalone financial statements forms part of the Annual Report.		
	accounting for employee share-based payments' issued			
	by ICAI or any other relevant accounting standards as			
	prescribed from time to time			
В	i'	Rs. 13.16		
В	Diluted EPS on issue of shares pursuant to the ESAR	NS. 15.10		
	Plans covered under the SEBI Regulations in accordance			
	with 'Accounting Standard 20 - Earnings Per Share'			
	issued by ICAI or any other relevant accounting			
	standards as prescribed from time to time	Tours one Comings Limited Franksing Stock Annuaciation Dights Dlay 2010		
С	Details related to ESAR Plans	TeamLease Services Limited - Employee Stock Appreciation Rights Plan 2019		
(i)	Description of ESAR Plans			
	(a) Date of Shareholder's approval	August 23, 2019		
	(b) date of first amendment (Sharholder's Approval)	September 04, 2020		
	(c) date of second amnedment (Sharholder's Approval)	September 03, 2021		
	(d) Total number of Equity Shares underlying ESARs	2,56,450 (Two Lakh Fifty Six Thousand Four Hundred and Fifty) of ESARs exercisable into 2,56,450 (Two Lakh Fifty Six Th		
	(d) Total Hamber of Equity Shares anderlying ESARS	Four Hundred and Fifty) Equity Shares of the Company of Rs. 10/- each unless otherwise intended to be settled by way		
		at the discretion of the Committee. The Options to be granted to the Eligible Employees under ESAR 2019, in one or mo		
		tranches, shall not result in issue of equity shares in not more than 1.5% of the paid up capital of the Company as on the		
		this resolution aggregating to 2,56,450 (Two Lakhs Fifty Six Thousand Four Hundred and Fifty) Options. This ceiling will live a life of the control of the c		
		adjusted for any future right issue, bonus issue of shares or stock splits or consolidation of shares and also may further		
	() = 11 11 12 13 14 15 15 15 15 15 15 15	adjusted at the discretion of the Board/Committee for any corporate action(s).		
	(e) Eligible Classes of employees entitled to participate	Permanent employees of Company and its Subsidiaries, whether working in India or out of India, including Directors whether working in India or out of India, including Directors whether working in India or out of India, including Directors whether working in India or out of India, including Directors whether working in India or out of India, including Directors whether working in India or out of India, including Directors whether working in India or out of India, including Directors whether working in India or out of India, including Directors whether working in India or out of India, including Directors whether working in India or out of India, including Directors whether working in India or out of India, including Directors whether working in India or out of India, including Directors whether working in India or out of India, including Directors whether working in India or out of India, including Directors whether working in India or out of India, including Directors whether working in India or out of India, including Directors whether working in India or out of India, including Directors whether working in India or out of India or		
		whole time or otherwise (other than Promoters of the Company, Independent Directors and Directors holding directly		
		indirectly more than 10% of the outstanding Equity Shares of the Company), as determined by the Board.		
	(f) Vesting Requirements	Vesting of ESARs would be subject to continued employment with the Company and its Subsidiaries and certain perforr		
	(,,)	parameters as may be specified by the Board. The ESARs would vest not earlier than 1 (one) year and not later than 5 (
		years from the date of grant.		
		years from the date of grant.		
	(g) ESAR price or pricing formula	The ESAR Price per ESAR shall be equal to the Market Price per Share as on grant date of ESARs. The grant date will be		
		meeting date. The "market price" means the latest available closing price, prior to the date of the meeting of the Board		
		Directors in which options are granted/ shares are issued, on the stock exchange on which the shares of the company a		
	(h) Lock-in Period for Equity Shares	The Equity Shares arising out of exercise of vested ESARs will not be subject to any lock - in period		
	(i) Exercise Period	ESARs can be exercised anytime within 5 years from date of vesting of the ESARs during the tenure of employment wit		
		Company, and upon separation shall be as per Board decision or the ESAR 2019.		
	(j) Maximum number of ESARs to be issued per	The Maximum number of ESARs to be issued per employee shall not exceed 100,000 in number of ESARs.		
	employee	200,000 11 101.000 01 201 1101		
	(k) Appraisal process for determining the eligibility of	As decided by the Board from time to time.		
	employees to the ESAR 2019	,		
ii	Method of ESARs valuation	Fair Value Method		
iii	The conditions under which the option vested in	A condition in any Option granted that the Eligible Employee shall agree to remain in the employment of and to render		
	employees may lapse e.g. in case of termination of	to, the Company, or the Subsidiary company, for a period of time (specified in the Agreement) following the Grant. The		
	employment for misconduct:	an Option shall, however, not impose upon the Company any obligation to employ the Eligible Employee for any period		

iv	iv A statement to the effect that the Company shall comply with all the applicable disclosure and Accounting Policies in respect of options a under Rule 12 of the Companies (Share Capital and Debentures) Rules, 2014, SEBI (Share Based Employee 2014 and under other Applicable Laws and follow the accounting policies prescribed as per SEBI Regulation the Guidance Note issued by the Institute of Chartered Accountants of India.				
v	The specified time period within which the employee shall exercise the vested options in the event of a proposed termination of employment or resignation of employee; and	The Nomination and Remuneration Committee is empowered to determine the time period within which the Eligible Employmust exercise the vested Options in the event of termination or resignation of an Eligible Employee.			
vi	Whether the Plan is to be implemented and administered directly by the company or through a trust;	The Scheme is to be implemented directly.			
vii	Whether the scheme(s) involves new issue of shares by the company or secondary acquisition by the trust or both	The Plan involves new issue of shares by the Company			
viii	The amount of loan to be provided for implementation of the Plan by the company to the trust, its tenure, utilization, repayment terms, etc	Not Applicable			
ix	Maximum percentage of secondary acquisition (subject to limits specified under the regulations) that can be made by the trust for the purposes of the scheme(s)	Not Applicable			
х		SARs movement during the financial year ended March 31, 2022:			
	Number of SARs outstanding at the beginning of the	2,56,450			
	vear Number of SARs granted during the year	89,150			
	Number of SARs forfeited/ lapsed during the year	NA NA			
	Number of SARs vested during the year	NA			
	Number of SARs exercised during the year	NA			
	Number of Shares arising as a result of exercise of SARs	NA NA			
	Money realised by exercise of SARs	NA			
	Total number of SARs in force	-			
	Number of SARs outstanding at the end of the year	1,67,300			
	Number of SARs exercisable at the end of the year	NA			
xi	Weighted average exercise prices and the weighted	NA			
	average fair values of SARs shall be disclosed for				
	options whose exercise price either equals or exceeds or				
xii	is less than the market price of the stock	 employee, designation, number of SARs granted during the year, exercise price) of options granted to –			
A					
	(a) Senior Managerial Personnel during the financial year ended March 31, 2022	<u>Please refer Note No. 1</u>			
	(b) Any other employee who receives a grant in the	<u>Please refer Note No. 2</u>			
	financial year ended March 31, 2022 of Option				
	amounting to 5% or more of SARs granted during that				
	(c) Identified employees who were granted SARs, during	Please refer Note No. 3			
	the year, equal to or exceeding 1% of the issued capital				
	(excluding outstanding warrants and conversions) of the Company at the time of grant;				
		I cant assumptions used during the year to estimate the fair values of options, including following information:			
xiii	A description of the method and signifi				
xiii	·				
xiii	(a) the weighted-average values of share price, exercise	<u>Please refer Note No. 4</u>			
xiii	·	<u>Please refer Note No. 4</u>			

	(b) the method used and the assumptions made to incorporate the effects of expected early exercise	NA	
	(c) how expected volatility was determined, including an explanation of the extent to which expected volatility was based on historical volatility; and	NA NA	
	d) whether and how any other features of the option grant were incorporated into the measurement of fair value, such as a market condition	NA NA	
	Disclosures in respect of grants made in three years prior to IPO under each ESAR Plans:		
xiv	Until all SARs granted in the three years prior to the IPO have been exercised or have apsed, disclosures of the information specified above in respect of such options shall also be made.	NA NA	

Note 1
SARs granted to Senior Management Personnel during the year ended March 31, 2022

	T	1		
Sr. No.	Name	Grade	ESARs granted during	
			the year ended March	
			31, 2022	
1	Rituparna Chakraborty	LST	15000	
2	Amit Vadera	LST	2000	
3	Sudeep Sen	LST	2000	
4	Balasubramanian A	LST	2000	
5	Deval Aman Singh	LST	2000	
6	Ajoy Thomas	LST	2000	
7	Jayateerth Mirji	LST	1500	
8	Krishnendu Chatterjee	LST	1500	
9	Indranil Ghosh	LST	2000	
10	Sunil Chemmankotil	LST	12000	
11	Siva Prasad Nanduri	LST	3200	
12	Naren Sandilya Bhagi	L10	2300	
13	Gautam Vohra	L10	1500	
14	Krishna Vij	L10	650	
15	Jameel Ahmed	L10	650	
16	Dheeraj Kumar Juneja	L9	650	
17	Munira Loliwala	L10	650	
18	Dwaipayan Mukherjee	L9	550	
19	Sumit Kumar	LST	12000	
20	Dhriti Prasanna Mahanta	L9	2000	
21	Girija S	L9	2000	
22	Alex Fernandes	L9	2000	
23	Ramani Dathi	LST	12000	
24	Kunal Tharad	L9	2500	
25	Alaka Chanda	L8	1500	
26	Navin Patil	L9	1500	
27	Padmini Vinay	L9	1500	

Note 2 Employees who have received a grant in financial year ended March 31, 2022 amounting to 5% or more of SAR granted during the year				
Sr.No.	Name of the employee	Grade	ESARs granted during financial year ended March 31, 2022	
NIL				

		Note 3	
Employe	es who were granted option	ns, during the f	inancial year ended March 31,
2022, equ	al to or exceeding 1% of the	issued capital (excluding outstanding warrants
	and conversion	s) of the Compa	any at the
time of grant			
Sr.No.	Name of the employee	Grade	ESARs granted during
			financial year ended March
			31, 2022
		Nil	

The weighted-average values of share price, exercise price, expected volatility, expected option life, expected dividends, the risk-free interest rate and any other inputs to the model.

Vesting Period

Subject to meeting the Vesting Conditions and being in compliance with the Covenants (see below) set forth in this Grant Letter, all the ESARs shall vest upon you at the end of the maximum period stipulated in the ESARs Plan 2019, it is being clarified that the Company proposes to amend the ESARs Plan 2019 to stipulate that such maximum period for vesting shall be 5 (five) years from the Grant Date, and upon and subject to receipt of the requisite corporate approvals in this regard, the Company shall notify you in writing and the ESARs granted to you shall vest at the end of 5 (five) years from the Grant Date ("Vesting Period"). The Vesting Period shall commence from the Grant Date and the ESARs shall vest upon you at the end of the Vesting Period, provided that you are in continuous employment with the Company or its Subsidiary or Associate Company (in case of transfer), as applicable, during the entire Vesting Period without commencement of and/or serving of any notice period during such Vesting Period. Kindly note that any period of leave taken as a sabbatical shall be excluded while determining the Vesting Period. Further, if you are on garden leave, it shall be deemed to be a part of notice period for the purposes of this Grant Letter. In all other events, including approved earned leave and sick leave, the period of leave shall be included to calculate the Vesting Period unless otherwise determined by the Committee.

Vesting Conditions

The following conditions are applicable:

1. You are required to meet the profit before tax targets on a cumulative basis ("Targets") as set forth in Annexure A hereto ("ESAR Performance Targets") for the entire Vesting Period, provided that in the event of any corporate action such as mergers and acquisitions, the Company shall have the sole discretion to change such Targets based on various business and other factors. Additionally, the Committee has the right to make changes and adjustments in calculating the performance measures taking into account non-recurring events, including, without limitation, mergers and acquisitions, changes in tax and accounting rules and regulations; extraordinary gains and losses; and purchases or sales of substantial assets by the Company.

Accordingly, upon the end of the Vesting Period, the percentage of ESARs that may Vest shall be as follows:

ESAR Performance Target Achievement	Percentage of ESARs that will Vest
<70%	NIL
=>70 to <= 80%	50%
>80 to <= 90%	80%
>90%	Linear with a cap at 100%

- 2. The annual budgets approved by the Board shall not have any bearing on the ESAR Performance Targets provided under this Grant Letter.
- 3. In the event you fail to meet the respective quarterly ESAR Performance Targets for **3 (Three)** quarters consecutively and the Company changes your role/designation/profile/scope of work, the Company reserves the right to forfeit the ESARs which are being granted to you based on your current

role and position with the Company. It is clarified that in such an event, the Company may, in its sole discretion, allow you to participate in the ESARs Plan 2019 in such new role or position as applicable, it being agreed that neither the existence of the ESARs Plan 2019 nor the fact that you have participated in the ESARs Plan shall give you any right, entitlement or expectation that you will, in future, have any such right, entitlement or expectation to participate in the ESARs Plan 2019 or any future plan on any other occasion.

- 4. The Grant of ESARs shall, unless otherwise specifically stated herein and forming part of this Grant Letter, in no manner affect any other aspects of your employment with the Company or guarantee such employment in any manner and you will continue to be governed by the processes, Company Policies/Terms of Employment. In the event of any conflict between any of the foregoing documents applicable to you and the terms of this Grant Letter, the terms of this Grant Letter will prevail. The Company retains the right to make any changes to the structure of the team and your roles and responsibilities and/or the roles and responsibilities of your team members, as applicable
- 5. The right granted to you hereunder shall not accord you any rights or additional rights to compensation or damages in consequence of the loss or termination of your office or employment with the Company for any reason whatsoever.

Exercise of ESAR

The ESAR price per unit of ESAR shall be equal to the Market Price as on the Grant Date of such ESAR. The ESAR Price shall have relevance for the purpose of determination of Appreciation and you are not required to pay the ESAR Price. However, you will pay the face value of the Shares prevailing at the time of such allotment as specified in the ESAR Plan 2019.

Subject to being in compliance with the Vesting Conditions, Covenants and the other terms contained in this Grant Letter, you shall have the right to Exercise the ESARs anytime from the date of Vesting of the ESAR but no later than 5 (Five) years from the date of Vesting of the ESAR, subject further to other conditions as mentioned in the ESAR Plan 2019.

Further, as a condition to the Exercise of the Vested ESARs, the Committee may require you to satisfy any and all qualifications that may be necessary or appropriate, to evidence compliance with any and all Applicable Laws and the provisions of the ESAR Plan 2019 and this Grant Letter and to furthermore make any further representations or warranties or provide certifications or undertakings in relation thereto as may be required by the Board, based on the recommendation of the Committee.

Other Terms

- 1. Please make note of the disclosures set forth in **Annexure C** hereto. The Grant is being made subject to the disclosures made by the Company in **Annexure C**.
- The ESARs shall not be pledged, hypothecated, mortgaged or otherwise alienated in any other manner.
- **3.** The ESARs shall not be transferable except in the event of your death or Permanent Incapacity, as set forth in the ESAR Plan 2019.
- 4. You will be bound by the confidentiality obligations as set forth in the ESAR Plan 2019.

ANNEXURE C Disclosures Part A: Statement of Risks

All investments in ESARs are subject to risk as the value of Shares may go down or go up. In addition, the ESARs are subject to the following additional risks:

- 1. **Concentration**: The risk arising out of any fall in value of Shares is aggravated if the employee's holding is concentrated in the shares of a single company.
- 2. **Leverage**: Any change in the value of the Share can lead to a significantly larger change in the value of the ESARs.
- 3. **Illiquidity**: The ESARs cannot be transferred to anybody, and therefore the employees cannot mitigate their risks by selling the whole or part of their benefits before they are exercised.
- 4. **Vesting**: The ESARs will lapse if the employment is terminated prior to vesting. Even after the ESARs are vested, the unexercised ESARs may be forfeited if the employee is terminated as set forth in the ESARs Plan, including for misconduct.

Part B: Information about the Company
Please refer to the corresponding links on the Company's Website for latest information

- 1. Business of the company: https://www.teamleasegroup.com/about-teamlease
- 2. Abridged financial information: https://www.teamleasegroup.com/quarterly-results
- 3. Risk Factors:
 - https://www.teamleasegroup.com/sites/default/files/CS/Risk%20Management%20Policy.pdf
- 4. **Continuing disclosure requirement:** The continuing disclosures as required under Applicable Law will be available here from time to time can be referred to here: https://www.teamleasegroup.com/disclosures-made-stock-exchange-statutory-announcements